

Printed on
**100%
RECYCLED
PAPER**
Read more on page 27

 **elanders**
GROUP

Delivering sustainable solutions

FROM END TO END AND BEYOND

ELANDERS | QUARTERLY REPORT JANUARY – SEPTEMBER 2022

Delivering sustainable solutions

FROM END TO END AND BEYOND

Elanders is a global logistics company with a broad range of services of integrated solutions in supply chain management.

The business is mainly run through two business areas, Supply Chain Solutions and Print & Packaging Solutions. Sustainability aspects permeate Elanders' work on all levels. Essentially, Elanders' operations are all about optimizing the customers' flow of goods in the best possible way while minimizing costs and climate impact.

The Group has approximately 7,000 employees and operates in some 20 countries on four continents. The most important markets are China, Germany, Singapore, Sweden, the United Kingdom and the USA. Major customers are active in the areas Automotive, Electronics, Fashion & Lifestyle, Health Care & Life Science and Industrial.

Contents

| | |
|----|---|
| 3 | Bulletpoints |
| 4 | Comments by the CEO |
| 5 | Group |
| 9 | Parent Company |
| 9 | Other Information |
| 10 | Auditor's Report |
| 11 | Consolidated Financial Statements |
| 20 | Quarterly Data |
| 21 | Five Year Overview |
| 23 | Reconciliation Alternative Performance Measures |
| 26 | Parent Company's Financial Statements |
| 27 | Financial Definitions |

This document is a translation of the Swedish original. In the event of any discrepancies between this translation and the Swedish original, the latter shall prevail.

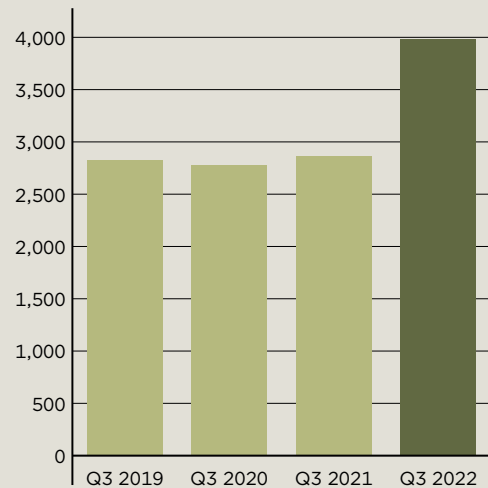
Further information can be found on Elanders' website www.elanders.com or requested via e-mail info@elanders.com. Questions concerning this report can be addressed to:

| | |
|---|---|
| Magnus Nilsson President and CEO Phone: +46 31 750 07 50 | Andréas Wikner Chief Financial Officer Phone: +46 31 750 07 50 |
|---|---|

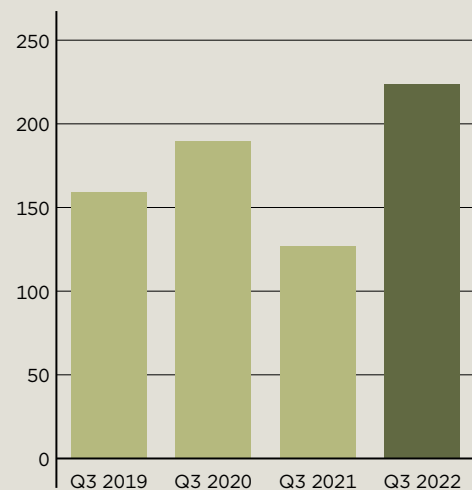
Elanders AB (publ)
(Company ID 556008-1621)
Flöjelbergsgatan 1C, 431 35 Mölndal, Sweden
Phone: +46 31 750 00 00

This information is information that Elanders AB is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact persons set out above, at 13:00 CET on 17 October 2022.

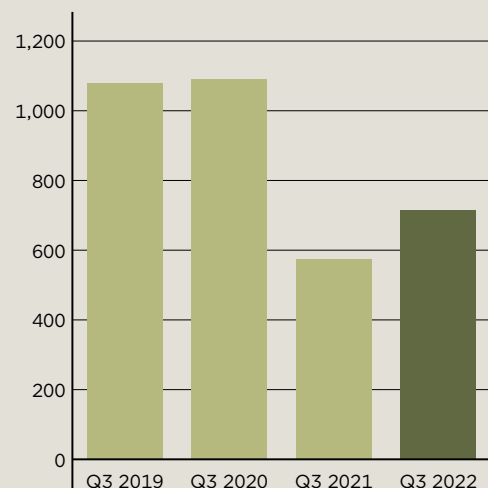
NET SALES, MSEK



ADJUSTED EBITA, MSEK



OPERATING CASHFLOW, MSEK



January – September 2022

- Net sales increased to MSEK 10,875 (8,369), which corresponded to organic growth of six percent, excluding acquisitions and using unchanged exchange rates. Bergen Logistics, that was acquired in the end of last year, had a strong organic growth in USA which resulted in high double-digit growth figures.
- EBITA increased to MSEK 666 (413). The result contained one-off items that had a positive effect of about net MSEK 32, mainly as a result from a reevaluation of shares in associated companies in connection with a merger in the second quarter. Excluding one-off items, the EBITA margin was 5.8 (4.9) percent, which equaled an improvement in the result by 53 percent.
- The result before tax increased to MSEK 485 (301), which was an improvement of 50 percent, excluding one-off items.
- The net result increased to MSEK 347 (211), corresponding to SEK 9.42 (5.84) per share.
- Operating cash flow for the period increased to MSEK 715 (575), of which purchase prices for acquisitions was MSEK -44 (-113).

Third quarter 2022

- Net sales increased to MSEK 3,979 (2,865), which corresponded to organic growth of twelve percent, excluding acquisitions and using unchanged exchange rates. Bergen Logistics continued to have strong organic growth in USA resulting in high double-digit growth figures.
- EBITA increased to MSEK 216 (126). The result included a one-off item that had a negative effect of about MSEK 8. The one-off item related to additional consideration for an acquisition that has developed better than expected. Excluding the one-off item, the EBITA margin was 5.6 (4.4), which equaled an improvement in the result of 76 percent.
- The result before tax increased to MSEK 150 (88) which was an improvement of 80 percent, excluding the one-off item.
- The net result increased to MSEK 115 (57), corresponding to SEK 3.10 (1.54) per share.
- Operating cash flow increased to MSEK 229 (208), of which purchase prices for acquisitions was MSEK -44 (-67).

FINANCIAL OVERVIEW

| | January – September | | Third quarter | | Last 12 months | Full year 2021 |
|--|---------------------|-------|---------------|-------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Net sales, MSEK | 10,875 | 8,369 | 3,979 | 2,865 | 14,240 | 11,733 |
| EBITDA, MSEK | 1,403 | 1,012 | 466 | 328 | 1,859 | 1,468 |
| EBITA, MSEK ¹⁾ | 666 | 413 | 216 | 126 | 894 | 641 |
| EBITA adjusted, MSEK ^{1) 3)} | 635 | 414 | 224 | 127 | 879 | 658 |
| EBITA-margin, % ¹⁾ | 6.1 | 4.9 | 5.4 | 4.4 | 6.3 | 5.5 |
| EBITA-margin adjusted, % ^{1) 3)} | 5.8 | 4.9 | 5.6 | 4.4 | 6.2 | 5.6 |
| Result before tax, MSEK | 485 | 301 | 150 | 88 | 666 | 482 |
| Result after tax, MSEK | 347 | 211 | 115 | 57 | 466 | 331 |
| Earnings per share, SEK | 9.42 | 5.84 | 3.10 | 1.54 | 12.70 | 9.12 |
| Operating cash flow, MSEK | 715 | 575 | 229 | 208 | 36 | -105 |
| Net debt, MSEK | 7,227 | 3,253 | 7,227 | 3,253 | 7,227 | 5,249 |
| Net debt/EBITDA ratio, times ²⁾ | 3.9 | 2.4 | 3.9 | 2.5 | 3.9 | 3.6 |
| Net debt/EBITDA ratio excl. IFRS 16, times ²⁾ | 3.2 | 2.0 | 3.3 | 2.1 | 3.1 | 3.3 |

¹⁾ EBITA refers to Earnings before interest, taxes and amortization; operating result plus amortization of assets identified in conjunction with acquisitions.

²⁾ Return ratios have been annualized (the result has been recalculated to correspond to the result for a 12-month period).

³⁾ One-off items have been excluded in the adjusted measures.

COMMENTS BY THE CEO

Despite a very complex environment we delivered a result that is clearly better than last year. Our strategy to continually broaden our customer base to more industries and increase our geographic reach has created a more robust Elanders better equipped to handle fluctuations in demand.

Business area Supply Chain Solutions improved considerably over the same quarter last year. This was largely due to the strong growth in customer segment Fashion & Lifestyle in the North American market through Bergen Logistics, that we acquired in the end of last year. At the same time, demand in Europe in this segment was stable. Demand in Electronics in Europe was still good, but it varies among the different product groups. Demand for TVs, household appliances and printers has dropped dramatically while it grew for heat pumps and almost every product that has to do with heating and reducing electricity consumption. Regarding Asia, we continue to see a decline in demand from our customers for value-added services. We are also affected negatively by the COVID-19 lockdowns in China. On the other hand net sales in the component buying and selling business has grown, but at a lower profit. Further, Automotive and Industrial are the customer segments signaling the most problems with material and component flows. Our customers within Automotive are still having full order books. Many car buyers have to wait up to one and half years for their new cars. Supply Chain Solutions on the whole is experiencing a dramatic rise in demand for warehousing various products which indicates a general decline in demand. In the short term this is favorable for a logistics company like Elanders that manages customers' products and inventory because it entails greater use of our facilities. The growing portion of online shopping is continuing to drive growth in logistics services. It's also an area where we need to help our customers and get them to use more sustainable alternatives. For instance, with our geographic reach we can offer customers warehousing, delivery and return management close to the recipients of their products. For customers this reduces both their environmental impact and shortens delivery times.

Business area Print & Packaging Solutions showed a definite upswing in the third quarter. Paper supply is stabilizing, which is positive, even though the prices have increased. On the other hand, in several cases we have succeeded in raising prices in customer contracts to compensate for higher costs. During the quarter we experienced a return in demand for photobooks, calendars and other similar products. The implementation of our latest online customer has gone according to plan.

In general, the market continues to be very challenging with relatively low visibility concerning future demand. High inflation, interest rate hikes and the high price of energy impacts consumption. Many countries are implementing different measures to ease the negative effects. A positive sign we picked up in September was some improvement in the global supply chain and a significant reduction in air and sea freight prices. A downturn in general demand can in some cases even favor a logistics company like Elanders since it entails a greater need to store products.



Magnus Nilsson
President and Chief Executive Officer

GROUP

Elanders offers a broad range of services and total solutions in supply chain management. The business is run through two business areas, Supply Chain Solutions and Print & Packaging Solutions. The Group has approximately 7,000 employees and operates in some 20 countries on four continents. Our most important markets are China, Germany, Singapore, Sweden, the United Kingdom and the USA. Our major customers are active in the areas Automotive, Electronics, Fashion & Lifestyle, Health Care & Life Science and Industrial.

NET SALES AND RESULT

January – September

Net sales increased by MSEK 2,506 to 10,875 (8,369) compared to the same period last year. Cleared of exchange rate fluctuations and acquisitions, net sales increased by six percent. Organic growth was primarily generated by the European division of Supply Chain Solutions. Demand from customers continued to be good during the period even if some customers in Automotive and Industrial still suffered disruptions in production due to the shortage of components and raw material. Bergen Logistics, that was acquired in the end of last year, had a strong organic growth resulting in high double-digit growth figures, but this is not reported as organic growth for the Group.

EBITA, i.e. the operating result adjusted for amortization of assets identified in conjunction with acquisitions, increased by MSEK 253 to MSEK 666 (413). A change in the exchange rate compared to the same period last year had a positive effect on EBITA by about MSEK 28. EBITA included some positive one-off items of about net MSEK 32. These were mainly a reevaluation of the holding in associated company LOGworks, which affected the result in the second quarter positively by around MSEK 50. A provision for additional consideration in relation to an acquisition that has performed better than expected had a negative effect of about net MSEK 8. The rest was restructuring and acquisition costs.

Excluding one-off items, the improvement in the result compared to the previous year was primarily generated by the acquisitions made in Supply Chain Solutions in the second half of last year. Air & Sea operations in Europe in the same business area also contributed to improving the result. Component and material shortages, price hikes in general, high levels of sick leave at the beginning of the year and the war in Ukraine have had a negative effect on the result and profitability as well as China's zero tolerance concerning COVID-19 outbreaks.

Third quarter

Net sales increased by MSEK 1,114 to 3,979 (2,865) compared to the same period last year. Cleared of exchange rate fluctuations and acquisitions, net sales increased by twelve percent. Organic growth was primarily generated by the European division of Supply Chain Solutions but also by some of the component buying and selling business in Asia to customers in Electronics. Even Bergen Logistics, that was acquired in the end of last year, had strong organic growth resulting in high double-digit growth figures. Within Automotive

and Industrial some customers continued to have disruptions in their production due to material and component shortages.

Demand during the quarter has been very good but varied from month to month, between different product groups and geographically. Some customers have experienced a decline in demand from consumers, for example in TVs, household appliances and printers. High prices for electricity, food and fuel are believed to be the cause of this. At the same time demand grew for heat pumps and other equipment that has to do with heating. In general demand from Group customers in Europe continues to be good, it's strong in North America but slightly declining in Asia.

EBITA, i.e. the operating result adjusted for amortization of assets identified in conjunction with acquisitions, increased by MSEK 90 to MSEK 216 (126). A change in the exchange rate compared to the same period last year had a positive effect on EBITA by about MSEK 12. EBITA included a negative one-off item of about MSEK 8. This related to a provision for additional consideration in relation to an acquisition that has performed better than expected.



Supply Chain Solutions

Supply Chain Solutions is Elanders' largest business area and makes up more than three-fourths of the Group. Within the business area Elanders offers its customers tailor-made solutions for every section of the supply chain. Our range of services includes taking responsibility for and optimizing customers' material and information flows - everything from procurement and purchasing to after sales service, sometimes combined with warehousing.

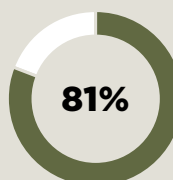
Net sales grew organically in business area Supply Chain Solutions by eleven percent during the first nine months and 15 percent in the quarter, excluding acquisitions and using unchanged exchange rates. Organic growth was driven in part by new business and in part by higher shipping rates for freight forwarding volumes. During the third quarter the tide turned and freight prices from Asia to the rest of the world dropped dramatically. However, they still remain higher than before the pandemic.

Component shortages continued to create disruptions in production for customer segments Automotive and Industrial but to a lesser extent than previously. Disturbances lead to irregular capacity utilization at Elanders when customers shut down or added shifts on short notice. This, in combination with higher energy and fuel prices and higher prices in general, put some pressure on profitability. During the period Elanders has been able to raise some prices in certain customer contracts that partially compensated for higher costs.

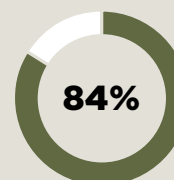
A decline in demand for TVs, household appliances and printers has become apparent while it grew for heat pumps

and almost every product that has to do with heating and reducing electricity consumption. General anxiety concerning higher costs of living such as higher electricity prices and interest rates as well as the war in Ukraine are believed to be behind this trend. It can also be discerned in an increase of warehousing levels for some Group customers and there is a considerable demand for storage space when retail cannot take in any more products.

Despite the challenges in the current market business area Supply Chain Solutions clearly performed better than in the same quarter last year. This was largely due to high demand and growth in Fashion & Lifestyle on the North American market as well as in Europe. New acquisitions, such as Bergen Logistics, developed positively during the period and Bergen Logistics generated high double-digit growth figures. Stable demand in customer segments Electronics and Healthcare in Europe has also contributed to the positive result development.



Share of net sales
(Last 12 months)



Share of EBITA
(Last 12 months)

| | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|---|---------------------|-------|---------------|-------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Net sales, MSEK | 9,008 | 6,520 | 3,325 | 2,292 | 11,692 | 9,204 |
| EBITDA, MSEK | 1,251 | 846 | 412 | 277 | 1,604 | 1,200 |
| EBITA, MSEK ¹⁾ | 628 | 350 | 200 | 112 | 790 | 512 |
| EBITA adjusted, MSEK ^{1) 2)} | 588 | 351 | 200 | 113 | 766 | 529 |
| EBITA-margin, % | 7.0 | 5.4 | 6.0 | 4.9 | 6.8 | 5.6 |
| EBITA-margin adjusted, % ^{1) 2)} | 6.5 | 5.4 | 6.0 | 4.9 | 6.6 | 5.8 |
| Average number of employees | 5,884 | 4,917 | 5,993 | 4,937 | 5,766 | 5,041 |

¹⁾ EBITA refers to Earnings before interest, taxes and amortization; operating result plus amortization of assets identified in conjunction with acquisitions.

²⁾ One-off items have been excluded in the adjusted measures.



Print & Packaging Solutions

Through its powerful innovation and global presence business area Print & Packaging Solutions offers cost-effective solutions that can meet customers' every local and global need for printed material and packaging, often in combination with advanced order platforms on the Internet, value-added services and just-in-time deliveries.

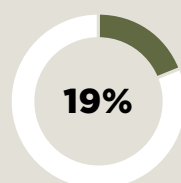
In the third quarter, the business area recovered and there was also a recovery in the demand for photobooks, calendars and other similar products. Over the year, net sales have continued to decrease in the combined print and supply chain business of subscription boxes in USA. This is because, in 2021 a large customer began procuring shipping themselves instead of, as before, arranging it through Elanders. Excluding the subscription box business, organic net sales increased by close to ten percent.

The business area's result and profitability were affected negatively during the first half-year by higher material and electricity costs as well as customers' material and component shortages. This led to disturbances in production and supply chains at several of the business area's customers in Automotive and Industrial during the period, although the situation improved in the third quarter. During the period Elanders has been able to raise some prices in certain customer contracts that partially compensated for higher costs. The result also included a negative one-off item of

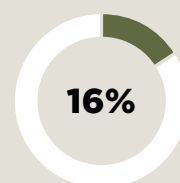
about MSEK 8 relating to additional consideration for an acquisition that has developed better than expected.

Implementation of the Group's new customer in online print, which was mentioned in the report for the second quarter, has gone according to plan. Annual net sales are estimated at MSEK 100 with an emphasis on the fourth quarter.

Otherwise work on optimizing the business area's production apparatus continues. Traditional offset capacity suited for long series is successively being replaced by digital print equipment that provides greater flexibility and is better suited to shorter series.



Share of net sales
(Last 12 months)



Share of EBITA
(Last 12 months)

| | January – September | | Third quarter | | Last 12 months | Full year 2021 |
|---|---------------------|-------|---------------|-------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Net sales, MSEK | 1,965 | 1,908 | 686 | 592 | 2,663 | 2,606 |
| EBITDA, MSEK | 185 | 191 | 66 | 60 | 302 | 308 |
| EBITA, MSEK ¹⁾ | 74 | 91 | 28 | 24 | 154 | 171 |
| EBITA adjusted, MSEK ^{1) 2)} | 83 | 91 | 37 | 24 | 162 | 171 |
| EBITA-margin, % | 3.8 | 4.8 | 4.1 | 4.1 | 5.8 | 6.5 |
| EBITA-margin adjusted, % ^{1) 2)} | 4.2 | 4.8 | 5.4 | 4.1 | 6.1 | 6.5 |
| Average number of employees | 1,336 | 1,211 | 1,339 | 1,274 | 1,331 | 1,237 |

¹⁾ EBITA refers to Earnings before interest, taxes and amortization; operating result plus amortization of assets identified in conjunction with acquisitions.

²⁾ One-off items have been excluded in the adjusted measures.

IMPORTANT EVENTS DURING THE PERIOD

The war in Ukraine

Russia invaded Ukraine in February 2022. Some of the Group's customers have subcontractors in Ukraine and Russia. These customers have therefore started to experience problems with their supply chain. At the same time, inflation has increased sharply and an energy crisis has emerged.

There is still a great deal of uncertainty about how long this will last and the extent of it. It is thus difficult to predict the exact impact in the coming year. Increased sanctions, scope of the war and electricity shortage could have a significant impact on the Group's operations.

The COVID-19 pandemic

The coronavirus, COVID-19, has since the beginning of 2020 quickly spread. The measures taken by different governments to

limit the spread of the virus has impacted financial activities and the Group's business in different ways. Many Group customers have experienced major disturbances in supply chains, and this has affected both their and the Group's operations negatively. 2022 began with high sick leave rates in Europe, but then normalized at the end of the first quarter.

There is still a great deal of uncertainty regarding how long the COVID-19 pandemic will continue, which makes it difficult to predict the precise effect the next year. New outbreaks stemming from mutations and dramatic measures to limit spreading the virus can have a significant effect on Group business. China's zero tolerance policy regarding COVID-19 may also continue to affect the Group's business.

Positive impact on the result of some MSEK 50 from merger of associated company

In 2018, Elanders' subsidiary, LGI Logistics Group International GMBH, entered a strategic partnership with Adecco, whereby LGI divested 51 percent of the shares in its staffing firm LOGworks to Adecco Group Deutschland.

In May 2022, Elanders associate company LOGworks merged with ProServ, which was also controlled by Adecco, but together with the Michelin Group. In connection with the transaction, Elanders' shares in the merged company were measured at fair value. The valuation was carried out by an independent party. The revaluation resulted in a non-recurring revenue of approximately SEK 50 million, which had a positive impact on the Elanders Group's operating result in the second quarter. The transaction does not have any effect on cash flow. After the merger, Elanders owns 14 percent of the shares in the merged company.

Semiconductor shortage

The current semiconductor shortage in some industries has had a negative impact on the Group's business. When shift patterns change on short notice it creates an uneven capacity utilization in production.

Acquisition of Bonds Worldwide Holdings Ltd

In July 2022 Elanders acquire all the shares in Bonds Worldwide Holdings Limited with subsidiary Bonds Worldwide Express Limited and Bonds Technical Couriers Limited (together "Bonds"). Bonds is a leading actor in Great Britain in special transportation and installation of advanced technical equipment. The company is privately owned and had net sales of around MGBP 5 in 2021 with good profitability. Bonds was consolidated into the Elanders Group as of July 1, 2022. The purchase price amounted to about MGBP 5 on a debt-free basis, excluding IFRS 16 effects from net debt. Most of the purchase price charged cash flow during the third quarter.

INVESTMENTS AND DEPRECIATION

January – September

Net investments for the period amounted to MSEK 180 (173), whereof purchase price regarding acquisitions of operations amounted to MSEK 44 (113). Depreciation, amortization and write-downs amounted to MSEK 804 (641).

Third quarter

Net investments for the quarter amounted to MSEK 98 (91), whereof purchase price regarding acquisitions of operations amounted to MSEK 44 (67). Depreciation, amortization and write-downs amounted to MSEK 273 (218).

FINANCIAL POSITION, CASH FLOW AND FINANCING

January – September

Operating cash flow for the period increased to MSEK 715 (575), of which purchase prices for acquisitions of operations amounted to MSEK -44 (-113).

Net debt increased by MSEK 1,987 to MSEK 7,227 compared to MSEK 5,249 at the beginning of the year. Changes in exchange rates and new leases contributed to the increase by MSEK 708 and MSEK 929 respectively. Leases primarily consisted of new long-term leases for logistic buildings. Net debt also includes debts related to put and call options measured at fair value. The increase in net debt includes changes in fair value for these options of slightly more than MSEK 200, primarily related to the positive development in Bergen Logistics. The change in fair value also includes the exchange rate translation effect.

Excluding the effects from IFRS 16 net debt amounted to MSEK 3,231 compared to MSEK 2,539 at the beginning of the year. The increase of MSEK 692 included MSEK 371 in changes in exchange rates. Financing is primarily in euro and US dollars and both of these currencies have become stronger against the Swedish krona during the year. Increased working capital also contributed to the increase in net debt.

Over a rolling 12-month period the net debt/EBITDA rate was 3.9 compared to 3.6 at the beginning of the year. The increase in the rate is primarily due to the signing of several new long-term leases. The new leases generate a somewhat skewed view of the net debt/EBITDA rate. The entire leasing liability is reported directly while the EBITDA contribution is slight, particularly if the leases run for 10–15 years and especially in the beginning of the first year. Excluding the effects from IFRS 16 and acquisition costs and adjusted for proforma results for acquisitions and one-off items, the net debt/EBITDA ratio was 3.1.

The Group's credit agreement contains financial covenants that must be met to secure the financing. The most important covenant is the net debt/EBITDA ratio that is calculated excluding IFRS 16 effects but adjusted for proforma results in acquisitions and excluding acquisition costs. This financial covenant was met by a good margin per the balance sheet date.

Several central banks have announced interest rate hikes, which are very likely to lead to increased interest costs in the future since Group financing is largely based on a floating interest rate.

Third quarter

Operating cash flow for the period increased to MSEK 229 (208), of which the purchase prices for acquisitions of operations amounted to MSEK -44 (-67).

Net debt increased by MSEK 923 to MSEK 7,227 compared to MSEK 6,304 at the beginning of the quarter. Changes in exchange rates and new leases contributed to the increase by MSEK 302 and MSEK 543 respectively. Leases primarily consisted of new long-term leases for logistic buildings. Net debt also includes debts related to put and call options measured at fair value. The increase in net debt includes changes in fair value for these options of approximately MSEK 60, primarily related to the positive development in Bergen Logistics. The change in fair value also includes the exchange rate translation effect.

Excluding the effects from IFRS 16 net debt amounted to MSEK 3,231 at the end of the quarter compared to MSEK 3,005 at the beginning of the quarter. The increase of MSEK 226 included MSEK 158 in changes in exchange rates. Financing is primarily in euro and US dollars and both of these currencies have become stronger against the Swedish krona during the year. A slight increase in working capital also contributed to the higher net debt level.

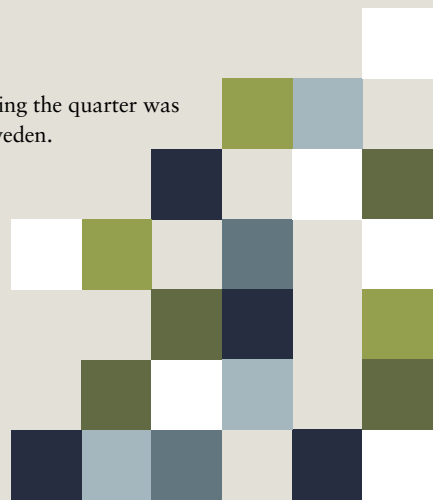
PERSONNEL

January – September

The average number of employees during the period was 7,233 (6,138), whereof 165 (149) in Sweden. At the end of the period the Group had 7,337 (6,234) employees, whereof 167 (147) in Sweden.

Third quarter

The average number of employees during the quarter was 7,345 (6,221) whereof 169 (148) in Sweden.



PARENT COMPANY

The parent company has provided intragroup services. The average number of employees during the period was 13 (10) and at the end of the period 12 (11).

OTHER INFORMATION

ELANDERS' OFFER

Elanders offers integrated and customized solutions for handling all or part of our customers' supply chain. The Group can take complete responsibility for complex and global deliveries that may include purchasing, storage, configuration, production and distribution. We also offer order management solutions, payment flows and aftermarket services for our customers.

The services are provided by business-minded employees who, with their expertise and aided by intelligent IT solutions, contribute to developing our customers' offers which are often totally dependent on efficient product, component and service flows as well as traceability and information. In addition to our offer to the B2B market the Group sells photo products directly to consumers via our own brands, fotokasten and myphotobook.

GOAL AND STRATEGY

Elanders' overall goal is to be a leader in global solutions in supply chain management with a world class integrated offer. Our strategy is to work in niches in each business area where the company can attain a leading position in the market. We will achieve this goal by being best at meeting customers' demands for efficiency and delivery. Acquisitions play an important role in our company's development and provide competence, broader product and service offers and enlarge our customer base.

Sustainability is an integrated part of Elanders' business and strategy and Elanders considers it a responsibility and a business opportunity that provides great opportunities to create value and improve profitability. Not only for Elanders or the Group's customers but society at large.

RISKS AND UNCERTAINTIES

Elanders divides risks into business risks (customer concentration, operational risk, risks in operating expenses, contracts and disputes), financial risks (currency, interest, financing/liquidity and credit risk) as well as circumstantial risks (COVID-19 pandemic, business cycle sensitivity and the war in Ukraine). These risks, together with a sensitivity analysis, are described in detail in the Annual Report 2021.

In conjunction with the war in Ukraine, the inflation has increased sharply and an energy crisis has emerged. These are also risks that may have a significant impact on the Group's operations.

In addition to what has been described above, other external circumstances that has occurred since the Annual Report was published are not believed to have caused any significant risks or influenced the way in which the Group works with these compared to the description in the Annual Report 2021.

SUSTAINABILITY

Sustainability is an integrated part of Elanders' business and strategy and Elanders considers it a responsibility and a business opportunity that provides great opportunities to create value and improve profitability. Not only for Elanders or the Group's customers but society at large. The demands regarding CSR made on major, multinational companies are just as high for their partners. Elanders' sustainability work is largely governed by the very high demands made by customers who in their own environmental and quality documentation stipulate requirements that suppliers must meet as well.

The investments Elanders is making in sustainable services, among them Renewed Tech, enables Elanders to take an active role and further contribute to a circular economy. In Renewed Tech, Elanders takes care of used IT equipment, renovating and restoring it. Then the equipment is sold to end customers that in this way reduce their environmental impact by purchasing used IT equipment. Elanders has the last few years, as part of this effort, made two acquisitions in Renewed Tech.

SEASONAL VARIATIONS

The Group's net sales, and thereby income, are affected by seasonal variations. Historically the fourth quarter has been somewhat stronger than the other quarters.

TRANSACTION WITH RELATED PARTIES

The following significant transactions with related parties have occurred during the period:

- One of the members of the Board, Erik Gabrielson, is a partner in the law firm Vinge, which provides the company with legal services.
- The Group leases properties in two subsidiaries, where the properties are wholly or partly owned by minority shareholders within the Elanders Group.

Remuneration is considered on par with the market for all of these transactions.

EVENTS AFTER THE BALANCE SHEET DATE

Besides what have been described in this report, no other major events have taken place between the balance sheet date and the date this report was signed.

FORECAST

No forecast is given for 2022.

ACCOUNTING PRINCIPLES

The quarterly report for the Group has been prepared in accordance with the Annual Accounts Act and IAS 34 Interim Financial Reporting and for the parent company in accordance with the Annual Accounts Act. The same accounting principles and calculation methods as those in the last Annual Report have been used.

NOMINATION COMMITTEE FOR THE ANNUAL GENERAL MEETING 2023

The nomination committee for the Annual General Meeting on 21 April 2023 is as follows:

Dan Frohm, Chairman of the Board
 Carl Bennet, Carl Bennet AB
 Fredrik Carlsson, Svolder AB
 Jannis Kitsakis, Fourth Swedish National Pension Fund
 Dag Marius Nereng, Protector Forsikring ASA

Shareholders who would like to submit proposals to Elanders' 2023 Nomination Committee, can contact the Nomination Committee by e-mail at valberedning@elanders.com or by mail: Elanders AB, Att: Nomination Committee, Flöjelbergsgatan 1C, SE-431 35 Mölndal, Sweden.

ANNUAL GENERAL MEETING 2023

Elanders AB's Annual General Meeting will be held on April 21, 2023, Södra Porten Konferenscenter, Flöjelbergsgatan 1C, Mölndal, Sweden. Shareholders wishing to have a matter addressed at the Annual General Meeting can submit their proposal to Elanders' Board Chairman by e-mail: arsstamma@elanders.com, or by mail: Elanders AB, Flöjelbergsgatan 1C, SE-431 35 Mölndal, Sweden. To ensure inclusion in the notice and thus in the Annual General Meeting's agenda, proposals must be received by the company not later than February 28, 2023.

FINANCIAL CALENDAR

| | |
|-----------------------------|-----------------|
| Fourth quarter 2022 | 23 January 2023 |
| Annual Report 2022 | 20 March 2023 |
| First quarter 2023 | 21 April 2023 |
| Annual General Meeting 2023 | 21 April 2023 |
| Second quarter 2023 | 12 July 2023 |
| Third quarter 2023 | 17 October 2023 |

AUDITOR'S REPORT

Elanders AB (publ) corp. reg. no. 556008-1621

INTRODUCTION

We have reviewed the condensed interim financial information (interim report) of Elanders AB as of 30 September 2022 and the nine-months period then ended. The board of directors and the CEO are responsible for the preparation and presentation of the interim financial information in accordance with IAS 34 and the Swedish Annual Accounts Act. Our responsibility is to express a conclusion on this interim report based on our review.

SCOPE OF REVIEW

We conducted our review in accordance with the International Standard on Review Engagements ISRE 2410, Review of Interim Report Performed by the Independent Auditor of the Entity. A review consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing, ISA, and other generally accepted auditing standards in Sweden. The procedures performed in a review do not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

CONFERENCE CALL

In connection to the issuing of the Quarterly Report for the third quarter 2022 Elanders will hold a Press and Analysts conference call on 17 October 2022, at 15:00 CET, hosted by President and CEO Magnus Nilsson and CFO Andréas Wikner.

We invite fund managers, analysts and the media to participate in the conference call. Please see the following details to join the conference.

Please use one of the phone numbers below and dial in 5–10 minutes prior to the start time to join the conference call:

Sweden: +46 (0) 8 5051 0086
 Germany: +49 (0) 211 8822 8324
 UK: +44 (0) 33 0551 0211
 USA: +1 646 843 4609
 Participant code: 1948496#

Agenda

14:50 Conference number is opened
 15:00 Presentation of quarterly results
 15:20 Q&A
 16:00 End of the conference

During the conference call a presentation will be held. To access the presentation, please use this link:

<https://www.elanders.com/presentations>

CONCLUSION

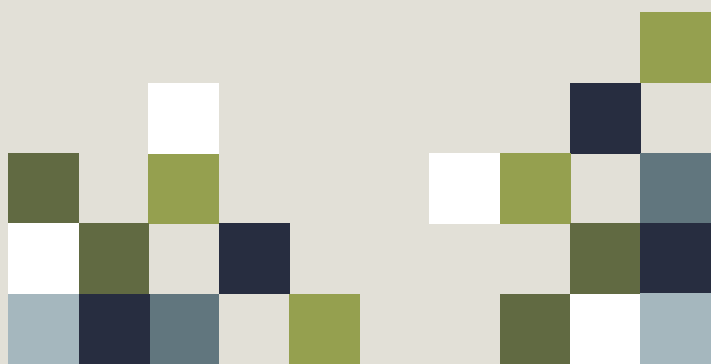
Based on our review, nothing has come to our attention that causes us to believe that the interim report is not prepared, in all material respects, in accordance with IAS 34 and the Swedish Annual Accounts Act, regarding the Group, and with the Swedish Annual Accounts Act, regarding the Parent Company.

Gothenburg, 17 October 2022

PricewaterhouseCoopers AB

Eric Salander
 Authorized Public Accountant
 Auditor in Charge

Daniel Körner Rask
 Authorized Public Accountant



CONSOLIDATED FINANCIAL STATEMENTS

INCOME STATEMENTS

| MSEK | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|--|---------------------|---------------|---------------|---------------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Net sales | 10,875 | 8,369 | 3,979 | 2,865 | 14,240 | 11,733 |
| Cost of products and services sold | -9,296 | -7,238 | -3,417 | -2,500 | -12,146 | -10,088 |
| Gross profit | 1,580 | 1,131 | 562 | 365 | 2,094 | 1,645 |
| Sales and administrative expenses | -1,073 | -788 | -380 | -264 | -1,405 | -1,119 |
| Other operating income | 146 | 44 | 36 | 15 | 184 | 83 |
| Other operating expenses | -54 | -16 | -26 | -5 | -66 | -28 |
| Operating result | 599 | 371 | 193 | 111 | 808 | 580 |
| Net financial items | -114 | -70 | -42 | -23 | -142 | -98 |
| Result after financial items | 485 | 301 | 150 | 88 | 666 | 482 |
| Income tax | -138 | -90 | -35 | -31 | -199 | -151 |
| Result for the period | 347 | 211 | 115 | 57 | 466 | 331 |
| Result for the period attributable to: | | | | | | |
| - parent company shareholders | 333 | 206 | 109 | 55 | 449 | 322 |
| - non-controlling interests | 14 | 5 | 6 | 2 | 17 | 9 |
| <i>Earnings per share, SEK^{1) 2)}</i> | <i>9.42</i> | <i>5.84</i> | <i>3.10</i> | <i>1.54</i> | <i>12.70</i> | <i>9.12</i> |
| <i>Average number of shares, in thousands</i> | <i>35,358</i> | <i>35,358</i> | <i>35,358</i> | <i>35,358</i> | <i>35,358</i> | <i>35,358</i> |
| <i>Outstanding shares at the end of the year, in thousands</i> | <i>35,358</i> | <i>35,358</i> | <i>35,358</i> | <i>35,358</i> | <i>35,358</i> | <i>35,358</i> |

¹⁾ Earnings per share before and after dilution.

²⁾ Earnings per share calculated by dividing the result for the period attributable to parent company shareholders by the average number of outstanding shares during the period.

STATEMENTS OF COMPREHENSIVE INCOME

| MSEK | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|--|---------------------|------------|---------------|-----------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Result for the period | 347 | 211 | 115 | 57 | 466 | 331 |
| <i>Items that will not be reclassified to the income statement</i> | | | | | | |
| Remeasurements after tax | -3 | - | -1 | - | 3 | 6 |
| <i>Items that will be reclassified to the income statement</i> | | | | | | |
| Translation differences after tax | 477 | 118 | 200 | 43 | 537 | 178 |
| Hedging of net investment abroad after tax | -97 | -6 | -41 | -2 | -99 | -8 |
| Other comprehensive income | 377 | 112 | 158 | 41 | 441 | 177 |
| Total comprehensive income for the period | 724 | 323 | 273 | 98 | 907 | 508 |
| Total comprehensive income attributable to: | | | | | | |
| - parent company shareholders | 710 | 318 | 267 | 96 | 889 | 499 |
| - non-controlling interests | 14 | 5 | 6 | 2 | 18 | 9 |

STATEMENTS OF CASH FLOW

| MSEK | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|---|---------------------|--------------|---------------|--------------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Result after financial items | 485 | 301 | 150 | 88 | 666 | 482 |
| Adjustments for items not included in cash flow | 759 | 606 | 287 | 210 | 1,001 | 848 |
| Paid tax | -111 | -91 | -34 | -35 | -148 | -128 |
| Changes in working capital | -462 | -230 | -153 | -22 | -371 | -139 |
| Cash flow from operating activities | 670 | 586 | 250 | 241 | 1,148 | 1,063 |
| Net investments in intangible and tangible assets | -135 | -61 | -54 | -23 | -202 | -128 |
| Acquired and divested operations | -44 | -113 | -44 | -67 | -1,198 | -1,267 |
| Change in long-term receivables | -1 | 2 | 0 | 0 | -3 | 0 |
| Cash flow from investing activities | -180 | -173 | -98 | -91 | -1,402 | -1,394 |
| Amortization of borrowing debts | -94 | -2,074 | -34 | -1,851 | -96 | -2,075 |
| Amortization of lease liabilities | -570 | -481 | -196 | -162 | -737 | -648 |
| New loans | - | 1,934 | - | 1,934 | 1,155 | 3,089 |
| Other changes in long- and short-term borrowing | 257 | -49 | 232 | -47 | 106 | -200 |
| Dividend to shareholders | -127 | -110 | - | - | -130 | -112 |
| Cash flow from financing activities | -535 | -779 | 2 | -125 | 298 | 54 |
| Cash flow for the period | -45 | -366 | 154 | 25 | 44 | -277 |
| Liquid funds at the beginning of the period | 898 | 1,101 | 764 | 743 | 786 | 1,101 |
| Translation difference | 103 | 50 | 38 | 18 | 103 | 74 |
| Liquid funds at the end of the period | 956 | 786 | 956 | 786 | 956 | 898 |
| Net debt at the beginning of the period | 5,249 | 2,854 | 6,304 | 3,071 | 3,253 | 2,854 |
| Translation difference | 708 | 27 | 302 | 14 | 750 | 69 |
| Acquired and divested operations | -4 | 114 | -4 | 83 | 884 | 1,002 |
| Changes with cash effect | -73 | -203 | -7 | -110 | 753 | 624 |
| Changes with no cash effect | 1,347 | 461 | 632 | 195 | 1,586 | 700 |
| Net debt at the end of the period | 7,227 | 3,253 | 7,227 | 3,253 | 7,227 | 5,249 |
| Operating cash flow | 715 | 575 | 229 | 208 | 36 | -105 |

STATEMENTS OF FINANCIAL POSITION

| MSEK | 30 Sep. | | 31 Dec. 2021 |
|---|---------------|--------------|-----------------|
| | 2022 | 2021 | |
| ASSETS | | | |
| Intangible assets | 4,996 | 3,263 | 4,517 |
| Tangible assets | 4,694 | 2,406 | 3,372 |
| Other fixed assets | 452 | 290 | 352 |
| Total fixed assets | 10,142 | 5,959 | 8,241 |
| Inventories | 746 | 392 | 400 |
| Accounts receivable | 2,184 | 1,703 | 1,822 |
| Other current assets | 764 | 464 | 438 |
| Cash and cash equivalents | 956 | 786 | 898 |
| Total current assets | 4,649 | 3,344 | 3,559 |
| Total assets | 14,792 | 9,303 | 11,800 |
| EQUITY AND LIABILITIES | | | |
| EQUITY | 3,780 | 3,122 | 3,304 |
| LIABILITIES | | | |
| Non-interest-bearing long-term liabilities | 271 | 194 | 253 |
| Interest-bearing long-term liabilities | 7,238 | 3,417 | 5,326 |
| Total long-term liabilities | 7,509 | 3,611 | 5,579 |
| Non-interest-bearing short-term liabilities | 2,558 | 1,949 | 2,096 |
| Interest-bearing short-term liabilities | 945 | 622 | 821 |
| Total short-term liabilities | 3,502 | 2,571 | 2,917 |
| Total equity and liabilities | 14,792 | 9,303 | 11,800 |

STATEMENTS OF CHANGES IN EQUITY

| MSEK | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|---|---------------------|--------------|---------------|--------------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Opening balance | 3,304 | 2,908 | 3,522 | 3,024 | 3,122 | 2,908 |
| Dividend to parent company shareholders | -127 | -110 | - | - | -127 | -110 |
| Dividend to non-controlling interests | - | - | - | - | -3 | -3 |
| Change in fair value of put and call option to acquire non-controlling interest | -120 | - | -15 | - | -120 | - |
| Total comprehensive income for the period | 724 | 323 | 273 | 98 | 907 | 508 |
| Closing balance | 3,780 | 3,122 | 3,780 | 3,122 | 3,780 | 3,304 |
| Equity attributable to | | | | | | |
| - parent company shareholders | 3,738 | 3,096 | 3,738 | 3,096 | 3,738 | 3,276 |
| - non-controlling interests | 42 | 26 | 42 | 26 | 42 | 27 |

SEGMENT REPORTING

The two business areas are reported as operating segments, since this is how the Group is governed and the President has been identified as the highest executive decision-maker. The operations within each operating segment have similar

economic characteristics and resemble each other regarding the nature of their products and services, production processes and customer types. Sales between segments are made on market terms.

NET SALES PER SEGMENT

| MSEK | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|-----------------------------|---------------------|--------------|---------------|--------------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Supply Chain Solutions | 9,008 | 6,520 | 3,325 | 2,292 | 11,692 | 9,204 |
| Print & Packaging Solutions | 1,965 | 1,908 | 686 | 592 | 2,663 | 2,606 |
| Group functions | 34 | 29 | 11 | 10 | 44 | 39 |
| Eliminations | -131 | -88 | -43 | -29 | -159 | -116 |
| Group net sales | 10,875 | 8,369 | 3,979 | 2,865 | 14,240 | 11,733 |

OPERATING RESULT PER SEGMENT

| MSEK | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|-------------------------------|---------------------|------------|---------------|------------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Supply Chain Solutions | 568 | 313 | 179 | 99 | 714 | 459 |
| Print & Packaging Solutions | 66 | 85 | 26 | 21 | 143 | 162 |
| Group functions | -35 | -27 | -12 | -10 | -50 | -41 |
| Group operating result | 599 | 371 | 193 | 111 | 808 | 580 |

DISAGGREGATION OF REVENUE

Revenue has been divided into geographic markets, main revenue streams and customer segments since these are the categories the Group uses to present and analyze revenue in other contexts. Revenue for each category is presented per reportable segment. The Group's customer contracts are easy to identify and products and services in a contract are largely connected and dependent on each other, and therefore part of an integrated offer.

Main revenue streams are presented based on the internal names used in the Group. Sourcing & Procurement services refer to the purchase and procurement of products for customers as

well as handling the flows connected to these products. Freight and transportation services refer to revenue from freight and transportation with our own trucks as well as pure freight forwarding. Other supply chain services such as fulfilment, kitting, warehousing, assembly and after sales services are presented under Other contract logistics services. Other work/services refer to pure print services and other services that do not fit into any of the first three categories.

Intra-group invoicing regarding group functions is reported net in net sales to group companies.

JANUARY – SEPTEMBER

| MSEK | Supply Chain Solutions | | Print & Packaging Solutions | | Total | |
|------------------------------------|------------------------|--------------|-----------------------------|--------------|---------------|--------------|
| | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 |
| Total net sales | 9,008 | 6,520 | 1,965 | 1,908 | 10,973 | 8,428 |
| Less: net sales to group companies | -56 | -18 | -41 | -41 | -97 | -59 |
| Net sales | 8,951 | 6,502 | 1,924 | 1,867 | 10,875 | 8,369 |

| MSEK | Supply Chain Solutions | | Print & Packaging Solutions | | Total | |
|-------------------------------------|------------------------|--------------|-----------------------------|--------------|---------------|--------------|
| | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 |
| Customer segments | | | | | | |
| Automotive | 1,716 | 1,426 | 314 | 224 | 2,030 | 1,651 |
| Electronics | 2,910 | 2,382 | 64 | 73 | 2,974 | 2,455 |
| Fashion & Lifestyle | 2,613 | 1,207 | 419 | 720 | 3,032 | 1,926 |
| Health Care & Life Science | 393 | 317 | 66 | 49 | 460 | 366 |
| Industrial | 951 | 776 | 392 | 352 | 1,343 | 1,128 |
| Other | 367 | 394 | 669 | 449 | 1,036 | 843 |
| Net sales | 8,951 | 6,502 | 1,924 | 1,867 | 10,875 | 8,369 |
| Main revenue streams | | | | | | |
| Sourcing and procurement services | 1,842 | 1,559 | - | - | 1,842 | 1,559 |
| Freight and transportation services | 3,014 | 2,064 | 166 | 496 | 3,181 | 2,560 |
| Other contract logistics services | 3,758 | 2,542 | 312 | 292 | 4,070 | 2,834 |
| Other work/services | 337 | 337 | 1,445 | 1,079 | 1,782 | 1,416 |
| Net sales | 8,951 | 6,502 | 1,924 | 1,867 | 10,875 | 8,369 |
| Geographic markets | | | | | | |
| Europe | 5,066 | 4,187 | 1,355 | 1,023 | 6,421 | 5,211 |
| Asia | 2,089 | 1,730 | 30 | 25 | 2,119 | 1,756 |
| North and South America | 1,782 | 578 | 534 | 815 | 2,317 | 1,393 |
| Other | 14 | 7 | 4 | 3 | 18 | 10 |
| Net sales | 8,951 | 6,502 | 1,924 | 1,867 | 10,875 | 8,369 |

DISAGGREGATION OF REVENUE (CONT.)

THIRD QUARTER

| MSEK | Supply Chain Solutions | | Print & Packaging Solutions | | Total | |
|------------------------------------|------------------------|--------------|-----------------------------|------------|--------------|--------------|
| | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 |
| Total net sales | 3,325 | 2,292 | 686 | 592 | 4,010 | 2,884 |
| Less: net sales to group companies | -17 | -5 | -15 | -14 | -32 | -19 |
| Net sales | 3,308 | 2,287 | 671 | 578 | 3,979 | 2,865 |

| MSEK | Supply Chain Solutions | | Print & Packaging Solutions | | Total | |
|-------------------------------------|------------------------|--------------|-----------------------------|------------|--------------|--------------|
| | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 |
| Customer segments | | | | | | |
| Automotive | 555 | 450 | 102 | 57 | 657 | 507 |
| Electronics | 1,224 | 894 | 22 | 22 | 1,246 | 917 |
| Fashion & Lifestyle | 919 | 443 | 139 | 186 | 1,058 | 629 |
| Health Care & Life Science | 133 | 108 | 24 | 19 | 157 | 127 |
| Industrial | 334 | 261 | 127 | 118 | 461 | 379 |
| Other | 142 | 130 | 257 | 176 | 399 | 306 |
| Net sales | 3,308 | 2,287 | 671 | 578 | 3,979 | 2,865 |
| Main revenue streams | | | | | | |
| Sourcing and procurement services | 840 | 597 | - | - | 840 | 597 |
| Freight and transportation services | 1,080 | 720 | 52 | 104 | 1,133 | 824 |
| Other contract logistics services | 1,285 | 797 | 86 | 110 | 1,371 | 907 |
| Other work/services | 102 | 173 | 533 | 365 | 635 | 537 |
| Net sales | 3,308 | 2,287 | 671 | 578 | 3,979 | 2,865 |
| Geographic markets | | | | | | |
| Europe | 1,726 | 1,407 | 484 | 352 | 2,210 | 1,759 |
| Asia | 910 | 665 | 11 | 9 | 921 | 674 |
| North and South America | 665 | 213 | 174 | 216 | 839 | 429 |
| Other | 7 | 3 | 2 | 1 | 8 | 4 |
| Net sales | 3,308 | 2,287 | 671 | 578 | 3,979 | 2,865 |

DISAGGREGATION OF REVENUE (CONT.)
LAST 12 MONTHS AND FULL YEAR 2021

| MSEK | Supply Chain Solutions | | Print & Packaging Solutions | | Total | |
|------------------------------------|------------------------|----------------|-----------------------------|----------------|----------------|----------------|
| | Last 12 months | Full year 2021 | Last 12 months | Full year 2021 | Last 12 months | Full year 2021 |
| Total net sales | 11,692 | 9,204 | 2,663 | 2,606 | 14,355 | 11,810 |
| Less: net sales to group companies | -66 | -27 | -50 | -50 | -115 | -77 |
| Net sales | 11,626 | 9,177 | 2,613 | 2,556 | 14,240 | 11,733 |

| MSEK | Supply Chain Solutions | | Print & Packaging Solutions | | Total | |
|-------------------------------------|------------------------|----------------|-----------------------------|----------------|----------------|----------------|
| | Last 12 months | Full year 2021 | Last 12 months | Full year 2021 | Last 12 months | Full year 2021 |
| Customer segments | | | | | | |
| Automotive | 2,217 | 1,927 | 383 | 293 | 2,600 | 2,220 |
| Electronics | 3,827 | 3,300 | 90 | 98 | 3,917 | 3,398 |
| Fashion & Lifestyle | 3,374 | 1,968 | 574 | 875 | 3,949 | 2,843 |
| Health Care & Life Science | 505 | 429 | 91 | 73 | 596 | 502 |
| Industrial | 1,224 | 1,050 | 521 | 480 | 1,745 | 1,530 |
| Other | 478 | 504 | 955 | 736 | 1,434 | 1,240 |
| Net sales | 11,626 | 9,177 | 2,613 | 2,556 | 14,240 | 11,733 |
| Main revenue streams | | | | | | |
| Sourcing and procurement services | 2,422 | 2,139 | - | - | 2,422 | 2,139 |
| Freight and transportation services | 3,891 | 2,941 | 233 | 562 | 4,124 | 3,504 |
| Other contract logistics services | 4,837 | 3,621 | 416 | 395 | 5,253 | 4,016 |
| Other work/services | 476 | 476 | 1,965 | 1,598 | 2,441 | 2,075 |
| Net sales | 11,626 | 9,177 | 2,613 | 2,556 | 14,240 | 11,733 |
| Geographic markets | | | | | | |
| Europe | 6,675 | 5,797 | 1,840 | 1,508 | 8,515 | 7,305 |
| Asia | 2,744 | 2,385 | 38 | 34 | 2,782 | 2,419 |
| North and South America | 2,190 | 986 | 730 | 1,010 | 2,920 | 1,996 |
| Other | 17 | 9 | 5 | 5 | 22 | 14 |
| Net sales | 11,626 | 9,177 | 2,613 | 2,556 | 14,240 | 11,733 |

NET SALES PER QUARTER

| MSEK | 2022 | | | 2021 | | |
|----------------------------|---------------|----------------|---------------|----------------|---------------|----------------|
| | Third quarter | Second quarter | First quarter | Fourth quarter | Third quarter | Second quarter |
| Customer segments | | | | | | |
| Automotive | 657 | 696 | 677 | 570 | 507 | 559 |
| Electronics | 1,246 | 893 | 835 | 943 | 917 | 809 |
| Fashion & Lifestyle | 1,058 | 1,010 | 964 | 916 | 629 | 624 |
| Health Care & Life Science | 157 | 153 | 149 | 136 | 127 | 138 |
| Industrial | 461 | 453 | 429 | 402 | 379 | 367 |
| Other | 399 | 320 | 317 | 397 | 306 | 273 |
| Net sales | 3,979 | 3,525 | 3,371 | 3,364 | 2,865 | 2,769 |

FINANCIAL ASSETS AND LIABILITIES MEASURED AT FAIR VALUE

The financial instruments recognized at fair value in the Group's report on financial position consist primarily of derivatives, conditional put and call options regarding non-controlling interests and contingent considerations related to acquisitions.

The derivatives consist of forward contracts and are used for hedging purposes. Valuation at fair value of forward contracts is based on published forward rates on an active market. Derivatives for hedging purposes are recognized at fair value and are presented under other current assets and non-interest-bearing current liabilities. These records are included in level two of the fair value hierarchy. These items are gross less than SEK 1 million both as of September 30, 2022, and the comparison periods.

Other liabilities measured at fair value, included in level three of the fair value hierarchy, consist of liabilities attributable to put and call options relating to acquisitions of non-controlling interests and contingent considerations related to acquisitions.

Put and call options are initially recognized as financial liabilities at the present value of the redemption price which applies at the time when the option can first be exercised. Changes in these liabilities are recognized over equity. Contingent considerations are initially recognized as financial liabilities at the present value of the estimated consideration. Changes in these liabilities are recognized in the income statement. As of September 30, 2022, the fair value of these financial liabilities amounts to SEK 570 million compared to SEK 362 million at the beginning of the year. The increase is due to revaluations of contingent considerations as a result of the acquired companies' positive developments as well as exchange rate fluctuations. No new put and call options were added during the year.

The fair value of other financial assets and liabilities valued at their amortized purchase price is estimated to be equivalent to their book value.

ACQUISITIONS AND DIVESTMENTS OF OPERATIONS

Schätzl Druck & Medien GmbH & Co. KG

In July 2021 Elanders acquired all the shares in the German digital print company Schätzl Druck & Medien GmbH & Co. KG ("Schätzl").

In the last twelve-month period Schätzl had net sales of around MEUR 20 with good profitability. The purchase price for the shares was MEUR 8 on a debt-free basis. The seller may also receive an additional consideration which will be paid in 2024 if the company continues to develop positively.

The purchase price allocation is now final and no changes have been made.

Bergen Shippers Corp.

In November 2021 Elanders acquired 80 percent of the shares in the American supply chain management company Bergen Shippers Corp. The company operates under the name Bergen Logistics and is specialized in contract logistics services for the customer segment Fashion & Lifestyle. This acquisition makes this customer segment the largest in the Group. The company's net sales in 2020 were MUSD 82 and over MUSD 100 in 2021. The company was valued at MUSD 155 on a debt free basis and Elanders initially acquired 80 percent of the shares for MUSD 124. The initial purchase price charged cash flow in the fourth quarter 2021. Elanders also has a mandatory option to purchase the remaining shares during 2024 for a purchase price based on the company's result development in 2023. Bergen Logistics is part of business area Supply Chain Solutions and was consolidated into the Group as of November 2021.

One-off costs in connection with the acquisition were around MSEK 15 and consisted primarily of consultancy fees. The acquisition was financed with an acquisition loan via the Group's three principle banks.

The purchase price allocation is preliminary.

Eijgenhuijsen Exploitatie BV

At the end of November 2021 Elanders acquired all the shares in Eijgenhuijsen Exploitatie BV and its subsidiary Eijgenhuijsen Precisievervoer BV (together Eijgenhuijsen). Through this acquisition Elanders will be able to offer special transportation, installation and retrieving of advanced technical equipment. Eijgenhuijsen is a leading actor in the Netherlands in this field. The acquisition is part of the strategy to increase the share of value-added services, for example to customers within Electronics and Healthcare & Life Science. Eijgenhuijsen is privately owned and had net sales of MEUR 10 in 2020 with good profitability.

Eijgenhuijsen is part of business area Supply Chain Solutions and was consolidated into the Group as of December 2021.

The purchase price was around MEUR 10 on a debt-free basis, excluding IFRS 16 effects. The acquisition was financed within Elanders' existing credit framework and acquisition costs were around MSEK 2.

The purchase price allocation is preliminary.

Bonds Worldwide Holdings Ltd

In July 2022 Elanders signed acquired all the shares in the British Bonds Worldwide Holdings Limited with subsidiary Bonds Worldwide Express Limited and Bonds Technical Couriers Limited (together "Bonds"). Bonds is a leading actor in Great Britain in special transportation and installation of advanced technical equipment. The company is privately owned and had net sales of around MGBP 5 in 2021 with good profitability.

The acquisition allows Elanders to offer unique solutions for special transportation as well as installation and returns of advanced technical equipment. The acquisition is also a step in increasing the portion of added-value services, particularly to customers in Electronics and Healthcare. Bonds is part of the business area Supply Chain Solutions and is a subsidiary of Elanders' sub-group LGI.

The purchase price amounted to about MGBP 5 on a debt-free basis, excluding IFRS 16 effects from net debt. The acquisition has been financed through the existing credit framework and acquisition costs were less than MSEK 2.

The purchase price allocation is preliminary.

ACQUISITIONS AND DIVESTMENTS OF OPERATIONS (CONT.)

PRELIMINARY PURCHASE PRICE ALLOCATION (PPA) BERGEN LOGISTICS

| MSEK | Recorded values in acquired operations | Adjustments to fair value | Recorded value in the Group |
|---|--|---------------------------|-----------------------------|
| Intangible assets | 0 | 534 | 534 |
| Other assets ¹⁾ | 771 | 68 | 839 |
| Current assets excluding cash and cash equivalents | 143 | 0 | 143 |
| Cash and cash equivalents | 46 | 0 | 46 |
| Other non-interest bearing liabilities | -87 | -64 | -151 |
| Interest bearing liabilities ²⁾ | -687 | 0 | -687 |
| Identifiable net assets | 185 | 538 | 723 |
| Goodwill | | | 682 |
| Total | 185 | 538 | 1,405 |
| Less: | | | |
| Unpaid purchase price | | | -278 |
| Cash and cash equivalents in acquisitions | | | -46 |
| Negative effect on cash and cash equivalents for the Group | | | 1,081 |

¹⁾ Whereof right-of-use assets MSEK 664.

²⁾ Whereof lease liabilities MSEK 664.

PRELIMINARY PURCHASE PRICE ALLOCATION (PPA) EIJGENHUIJSEN AND BONDS

| MSEK | Recorded values in acquired operations | Adjustments to fair value | Recorded value in the Group |
|---|--|---------------------------|-----------------------------|
| Intangible assets | 2 | 12 | 14 |
| Other assets ¹⁾ | 70 | 0 | 70 |
| Current assets excluding cash and cash equivalents | 29 | 0 | 29 |
| Cash and cash equivalents | 49 | 0 | 49 |
| Other non-interest bearing liabilities | -32 | -5 | -36 |
| Interest bearing liabilities ²⁾ | -39 | 0 | -39 |
| Identifiable net assets | 79 | 7 | 87 |
| Goodwill | | | 66 |
| Total | 79 | 7 | 153 |
| Less: | | | |
| Unpaid purchase price | | | -7 |
| Amortization of external loans in connection with acquisition | | | 21 |
| Cash and cash equivalents in acquisitions | | | -49 |
| Negative effect on cash and cash equivalents for the Group | | | 118 |

¹⁾ Whereof right-of-use assets MSEK 1.

²⁾ Whereof lease liabilities MSEK 1.

QUARTERLY DATA

QUARTERLY DATA

| | 2022 Q3 | 2022 Q2 | 2022 Q1 | 2021 Q4 | 2021 Q3 | 2021 Q2 | 2021 Q1 | 2020 Q4 | 2020 Q3 |
|--|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Net sales, MSEK | 3,979 | 3,525 | 3,371 | 3,364 | 2,865 | 2,769 | 2,734 | 2,886 | 2,778 |
| EBITDA, MSEK | 466 | 507 | 430 | 456 | 328 | 343 | 341 | 466 | 390 |
| EBITDA excl. IFRS 16, MSEK | 246 | 295 | 220 | 266 | 156 | 176 | 173 | 295 | 222 |
| EBITA, MSEK | 216 | 264 | 187 | 228 | 126 | 145 | 142 | 256 | 190 |
| EBITA adjusted, MSEK | 224 | 224 | 187 | 244 | 127 | 145 | 142 | 256 | 190 |
| EBITA-margin, % | 5.4 | 7.5 | 5.5 | 6.8 | 4.4 | 5.2 | 5.2 | 8.9 | 6.8 |
| EBITA-margin adjusted, % | 5.6 | 6.3 | 5.5 | 7.3 | 4.4 | 5.2 | 5.2 | 8.9 | 6.8 |
| Operating result, MSEK | 193 | 241 | 165 | 209 | 111 | 132 | 129 | 243 | 177 |
| Operating margin, % | 4.8 | 6.8 | 4.9 | 6.2 | 3.9 | 4.8 | 4.7 | 8.4 | 6.4 |
| Result after financial items, MSEK | 150 | 206 | 129 | 181 | 88 | 110 | 104 | 211 | 147 |
| Result after tax, MSEK | 115 | 143 | 88 | 120 | 57 | 86 | 69 | 156 | 101 |
| Earnings per share, SEK ¹⁾ | 3.10 | 3.91 | 2.42 | 3.28 | 1.54 | 2.38 | 1.91 | 4.33 | 2.83 |
| Operating cash flow, MSEK | 229 | 187 | 300 | -680 | 208 | 260 | 107 | 693 | 455 |
| Cash flow per share, SEK ²⁾ | 7.08 | 4.42 | 7.47 | 13.50 | 6.81 | 6.40 | 3.36 | 20.04 | 11.07 |
| Depreciation and write-downs, MSEK | 273 | 266 | 265 | 247 | 218 | 211 | 212 | 223 | 213 |
| Net investments, MSEK | 98 | 43 | 39 | 1,222 | 91 | 20 | 62 | 65 | 23 |
| Goodwill, MSEK | 3,685 | 3,505 | 3,347 | 3,305 | 2,584 | 2,500 | 2,523 | 2,413 | 2,479 |
| Total assets, MSEK | 14,792 | 13,148 | 12,131 | 11,800 | 9,303 | 8,810 | 9,052 | 8,639 | 9,283 |
| Equity, MSEK | 3,780 | 3,522 | 3,440 | 3,304 | 3,122 | 3,024 | 3,075 | 2,908 | 2,903 |
| Equity per share, SEK | 105.72 | 98.60 | 96.44 | 92.67 | 87.55 | 84.85 | 86.33 | 81.65 | 81.56 |
| Net debt, MSEK | 7,227 | 6,304 | 5,377 | 5,249 | 3,253 | 3,071 | 3,099 | 2,854 | 3,567 |
| Net debt excl. IFRS 16, MSEK | 3,231 | 3,005 | 2,532 | 2,539 | 1,336 | 1,298 | 1,261 | 1,123 | 1,630 |
| Capital employed, MSEK | 11,007 | 9,826 | 8,817 | 8,553 | 6,375 | 6,095 | 6,174 | 5,762 | 6,470 |
| Return on total assets, % ³⁾ | 6.6 | 8.7 | 5.8 | 8.4 | 5.1 | 6.0 | 6.3 | 12.2 | 7.6 |
| Return on equity, % ³⁾ | 12.1 | 16.0 | 10.2 | 14.6 | 7.2 | 11.1 | 9.1 | 21.2 | 14.0 |
| Return on capital employed, % ³⁾ | 7.4 | 10.4 | 7.6 | 11.2 | 7.1 | 8.6 | 8.6 | 15.9 | 11.1 |
| Debt/equity ratio | 1.9 | 1.8 | 1.6 | 1.6 | 1.0 | 1.0 | 1.0 | 1.0 | 1.2 |
| Equity ratio, % | 25.6 | 26.8 | 28.4 | 28.0 | 33.6 | 34.3 | 34.0 | 33.6 | 31.3 |
| Interest coverage ratio ⁴⁾ | 5.5 | 6.0 | 6.0 | 6.3 | 6.8 | 7.1 | 6.0 | 5.0 | 2.4 |
| Number of employees at the end of the period | 7,337 | 7,273 | 7,182 | 7,019 | 6,234 | 6,107 | 6,072 | 6,058 | 6,084 |

¹⁾ There is no dilution.

²⁾ Cash flow per share refers to cash flow from operating activities.

³⁾ Return ratios have been annualized (the result has been recalculated to correspond to the result for a 12 month period).

⁴⁾ Interest coverage ratio calculation is based on a moving 12 month period.

FIVE YEAR OVERVIEW

FIVE YEAR OVERVIEW - JANUARY - SEPTEMBER

| | 2022 | 2021 | 2020 | 2019 | 2018 |
|--|--------|--------|--------|--------|--------|
| Net sales, MSEK | 10,875 | 8,369 | 8,164 | 8,350 | 7,852 |
| EBITDA, MSEK | 1,403 | 1,012 | 965 | 1,070 | 508 |
| EBITA, MSEK | 666 | 413 | 342 | 424 | 353 |
| EBITA adjusted, MSEK | 635 | 413 | 342 | 394 | 353 |
| Result after tax, MSEK | 347 | 211 | 136 | 197 | 150 |
| Earnings per share, SEK ¹⁾ | 9.42 | 5.84 | 3.78 | 5.45 | 4.17 |
| Cash flow from operating activities per share, SEK | 18.96 | 16.57 | 28.75 | 28.29 | 2.59 |
| Equity per share, SEK | 105.72 | 87.55 | 81.56 | 82.52 | 73.16 |
| Return on equity, % ²⁾ | 12.5 | 9.1 | 6.2 | 9.2 | 11.6 |
| Return on capital employed, % ²⁾ | 8.1 | 8.1 | 6.2 | 7.1 | 7.6 |
| EBITA-margin, % | 6.1 | 4.9 | 4.2 | 5.1 | 4.5 |
| EBITA-margin adjusted, % | 5.8 | 4.9 | 4.2 | 4.7 | 4.5 |
| Operating margin, % | 5.5 | 4.4 | 3.7 | 4.6 | 3.9 |
| Average number of shares, in thousands | 35,358 | 35,358 | 35,358 | 35,358 | 35,358 |

¹⁾ There is no dilution.

²⁾ Return ratios have been annualized (the result has been recalculated to correspond to the result for a 12 month period).

FIVE YEAR OVERVIEW - THIRD QUARTER

| | 2022 | 2021 | 2020 | 2019 | 2018 |
|--|--------|--------|--------|--------|--------|
| Net sales, MSEK | 3,979 | 2,865 | 2,778 | 2,825 | 2,817 |
| EBITDA, MSEK | 466 | 328 | 390 | 387 | 206 |
| EBITA, MSEK | 216 | 126 | 190 | 169 | 154 |
| EBITA adjusted, MSEK | 224 | 126 | 190 | 159 | 154 |
| Result after tax, MSEK | 115 | 57 | 101 | 88 | 75 |
| Earnings per share, SEK ¹⁾ | 3.10 | 1.54 | 2.83 | 2.43 | 2.07 |
| Cash flow from operating activities per share, SEK | 7.08 | 6.81 | 11.07 | 11.70 | 0.94 |
| Equity per share, SEK | 105.72 | 87.55 | 81.56 | 82.52 | 73.16 |
| Return on equity, % ²⁾ | 12.1 | 7.2 | 14.0 | 12.1 | 11.4 |
| Return on capital employed, % ²⁾ | 7.4 | 7.1 | 11.1 | 8.5 | 10.1 |
| EBITA-margin, % | 5.4 | 4.4 | 6.8 | 6.0 | 5.5 |
| EBITA-margin adjusted, % | 5.6 | 4.4 | 6.8 | 5.6 | 5.5 |
| Operating margin, % | 4.8 | 3.9 | 6.4 | 5.5 | 4.9 |
| Average number of shares, in thousands | 35,358 | 35,358 | 35,358 | 35,358 | 35,358 |

¹⁾ There is no dilution.

²⁾ Return ratios have been annualized (the result has been recalculated to correspond to the result for a 12 month period).

FIVE YEAR OVERVIEW - FULL YEAR

| | 2021 | 2020 | 2019 | 2018 | 2017 |
|--|--------|--------|--------|--------|--------|
| Net sales, MSEK | 11,733 | 11,050 | 11,254 | 10,742 | 9,342 |
| EBITDA, MSEK | 1,468 | 1,431 | 1,285 | 725 | 563 |
| EBITA, MSEK | 641 | 598 | 413 | 523 | 371 |
| EBITA adjusted, MSEK | 658 | 598 | 563 | 523 | 371 |
| Result after financial items, MSEK | 482 | 414 | 216 | 366 | 230 |
| Result after tax, MSEK | 331 | 292 | 153 | 259 | 165 |
| Earnings per share, SEK ¹⁾ | 9.12 | 8.12 | 4.19 | 7.18 | 4.65 |
| Cash flow from operating activities per share, SEK | 30.07 | 48.80 | 37.81 | 12.88 | -1.81 |
| Equity per share, SEK | 92.67 | 81.65 | 78.54 | 76.28 | 69.21 |
| Dividends per share, SEK ²⁾ | 3.60 | 3.10 | - | 2.90 | 2.60 |
| EBITA-margin, % | 5.5 | 5.4 | 3.7 | 4.9 | 4.0 |
| EBITA-margin adjusted, % | 5.6 | 5.4 | 5.0 | 4.9 | 4.0 |
| Return on total assets, % | 6.3 | 6.4 | 4.2 | 6.6 | 4.3 |
| Return on equity, % | 10.4 | 9.9 | 5.3 | 9.8 | 6.8 |
| Return on capital employed, % | 8.5 | 8.6 | 5.0 | 8.5 | 6.2 |
| Net debt/EBITDA ratio, times | 3.6 | 2.0 | 3.1 | 3.5 | 4.7 |
| Net debt/EBITDA excl. IFRS 16 ratio, times | 3.3 | 1.5 | 3.7 | 3.5 | 4.7 |
| Debt/equity ratio, times | 1.6 | 1.0 | 1.4 | 0.9 | 1.1 |
| Equity ratio, % | 28.0 | 33.6 | 30.2 | 35.0 | 33.1 |
| Average number of shares, in thousands | 35,358 | 35,358 | 35,358 | 35,358 | 35,358 |

¹⁾ There is no dilution.

²⁾ Dividend proposed by the board for the year 2021.

RECONCILIATION ALTERNATIVE PERFORMANCE MEASURES

RECONCILIATION ALTERNATIVE PERFORMANCE MEASURES - FINANCIAL OVERVIEW

| MSEK | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|--|---------------------|--------------|---------------|--------------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Operating result | 599 | 371 | 193 | 111 | 808 | 580 |
| Depreciation, amortization and write-downs | 804 | 641 | 273 | 218 | 1,051 | 888 |
| EBITDA | 1,403 | 1,012 | 466 | 328 | 1,859 | 1,468 |
| Operating result | 599 | 371 | 193 | 111 | 808 | 580 |
| Amortization of assets identified in conjunction with acquisitions | 68 | 42 | 23 | 15 | 87 | 61 |
| EBITA | 666 | 413 | 216 | 126 | 894 | 641 |
| Adjustments for one-off items | -32 | 1 | 8 | 1 | -16 | 17 |
| EBITA adjusted | 635 | 414 | 224 | 127 | 879 | 658 |
| EBITA-margin, % | 6.1 | 4.9 | 5.4 | 4.4 | 6.3 | 5.5 |
| EBITA-margin adjusted, % | 5.8 | 4.9 | 5.6 | 4.4 | 6.2 | 5.6 |
| Cash flow from operating activities | 670 | 586 | 250 | 241 | 1,148 | 1,063 |
| Net financial items | 114 | 70 | 42 | 23 | 142 | 98 |
| Paid tax | 111 | 91 | 34 | 35 | 148 | 128 |
| Net investments | -180 | -173 | -98 | -91 | -1,402 | -1,394 |
| Operating cash flow | 715 | 575 | 229 | 208 | 36 | -105 |
| Interest-bearing long-term liabilities | 7,238 | 3,417 | 7,238 | 3,417 | 7,238 | 5,326 |
| Interest-bearing short-term liabilities | 945 | 622 | 945 | 622 | 945 | 821 |
| Cash and cash equivalents | -956 | -786 | -956 | -786 | -956 | -898 |
| Net debt | 7,227 | 3,253 | 7,227 | 3,253 | 7,227 | 5,249 |
| Net debt/EBITDA ratio, times | 3.9 | 2.4 | 3.9 | 2.5 | 3.9 | 3.6 |
| Operating result excl. IFRS 16 | 545 | 340 | 173 | 99 | 740 | 536 |
| Depreciation, amortization and write-downs excl. IFRS 16 | 217 | 164 | 73 | 57 | 287 | 234 |
| EBITDA excl. IFRS 16 | 762 | 504 | 246 | 156 | 1,028 | 770 |
| Interest-bearing long-term liabilities excl. IFRS 16 | 3,991 | 2,103 | 3,991 | 2,103 | 3,991 | 3,279 |
| Interest-bearing short-term liabilities excl. IFRS 16 | 196 | 19 | 196 | 19 | 196 | 158 |
| Cash and cash equivalents | -956 | -786 | -956 | -786 | -956 | -898 |
| Net debt excl. IFRS 16 | 3,231 | 1,336 | 3,231 | 1,336 | 3,231 | 2,539 |
| Net debt/EBITDA ratio excl. IFRS 16, times | 3.2 | 2.0 | 3.3 | 2.1 | 3.1 | 3.3 |

RECONCILIATION ALTERNATIVE PERFORMANCE MEASURES - QUARTERLY DATA

| | 2022 Q3 | 2022 Q2 | 2022 Q1 | 2021 Q4 | 2021 Q3 | 2021 Q2 | 2021 Q1 | 2020 Q4 | 2020 Q3 |
|--|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| MSEK | | | | | | | | | |
| Operating result | 193 | 241 | 165 | 209 | 111 | 132 | 129 | 243 | 177 |
| Depreciation, amortization and write-downs | 273 | 266 | 265 | 247 | 218 | 211 | 212 | 223 | 213 |
| EBITDA | 466 | 507 | 430 | 456 | 328 | 343 | 341 | 466 | 390 |
| Operating result excl. IFRS 16 | 173 | 224 | 148 | 196 | 99 | 121 | 120 | 232 | 167 |
| Depreciation, amortization and write-downs excl. IFRS 16 | 73 | 71 | 72 | 70 | 57 | 55 | 53 | 63 | 54 |
| EBITDA excl. IFRS 16 | 246 | 295 | 220 | 266 | 156 | 176 | 173 | 295 | 222 |
| Operating result | 193 | 241 | 165 | 209 | 111 | 132 | 129 | 243 | 177 |
| Amortization of assets identified in conjunction with acquisitions | 23 | 22 | 22 | 19 | 15 | 14 | 13 | 13 | 13 |
| EBITA | 216 | 264 | 187 | 228 | 126 | 145 | 142 | 256 | 190 |
| Cash flow from operating activities | 250 | 156 | 264 | 477 | 241 | 226 | 119 | 709 | 391 |
| Net financial items | 42 | 36 | 36 | 28 | 23 | 22 | 25 | 32 | 30 |
| Paid tax | 34 | 38 | 39 | 37 | 35 | 31 | 25 | 17 | 56 |
| Net investments | -98 | -43 | -39 | -1,222 | -91 | -20 | -62 | -65 | -23 |
| Operating cash flow | 229 | 187 | 300 | -680 | 208 | 260 | 107 | 693 | 455 |
| Average total assets | 13,970 | 12,640 | 11,965 | 10,551 | 9,057 | 8,931 | 8,846 | 8,961 | 9,211 |
| Average cash and cash equivalents | -860 | -796 | -863 | -842 | -764 | -789 | -968 | -997 | -901 |
| Average non-interest-bearing liabilities | -2,694 | -2,522 | -2,417 | -2,246 | -2,058 | -2,008 | -1,910 | -1,848 | -1,948 |
| Average capital employed | 10,417 | 9,321 | 8,685 | 7,464 | 6,235 | 6,134 | 5,968 | 6,116 | 6,362 |
| Annualized operating result | 770 | 965 | 659 | 837 | 443 | 526 | 515 | 971 | 708 |
| Return on capital employed, % | 7.4 | 10.4 | 7.6 | 11.2 | 7.1 | 8.6 | 8.6 | 15.9 | 11.1 |
| Interest-bearing long-term liabilities | 7,238 | 6,191 | 5,371 | 5,326 | 3,417 | 3,225 | 1,437 | 3,268 | 3,629 |
| Interest-bearing short-term liabilities | 945 | 877 | 835 | 821 | 622 | 588 | 2,497 | 687 | 831 |
| Cash and cash equivalents | -956 | -764 | -828 | -898 | -786 | -743 | -834 | -1,101 | -893 |
| Net debt | 7,227 | 6,304 | 5,377 | 5,249 | 3,253 | 3,071 | 3,099 | 2,854 | 3,567 |

RECONCILIATION ALTERNATIVE PERFORMANCE MEASURES - JANUARY - SEPTEMBER

| MSEK | 2022 | 2021 | 2020 | 2019 | 2018 |
|--|--------------|--------------|--------------|--------------|--------------|
| Operating result | 599 | 371 | 303 | 383 | 305 |
| Amortization of assets identified in conjunction with acquisitions | 68 | 42 | 39 | 41 | 48 |
| EBITA | 666 | 413 | 342 | 424 | 353 |
| Average total assets | 13,357 | 8,951 | 9,385 | 9,834 | 7,710 |
| Average cash and cash equivalents | -849 | -866 | -891 | -780 | -584 |
| Average non-interest-bearing liabilities | -2,624 | -1,984 | -1,958 | -1,807 | -1,760 |
| Average capital employed | 9,883 | 6,101 | 6,536 | 7,248 | 5,366 |
| Annualized operating result | 798 | 495 | 404 | 511 | 407 |
| Return on capital employed, % | 8.1 | 8.1 | 6.2 | 7.1 | 7.6 |

RECONCILIATION ALTERNATIVE PERFORMANCE MEASURES - THIRD QUARTER

| MSEK | 2022 | 2021 | 2020 | 2019 | 2018 |
|--|---------------|--------------|--------------|--------------|--------------|
| Operating result | 193 | 111 | 177 | 156 | 138 |
| Amortization of assets identified in conjunction with acquisitions | 23 | 15 | 13 | 14 | 16 |
| EBITA | 216 | 126 | 190 | 169 | 154 |
| Average total assets | 13,970 | 9,057 | 9,211 | 9,877 | 7,873 |
| Average cash and cash equivalents | -860 | -764 | -901 | -805 | -552 |
| Average non-interest-bearing liabilities | -2,694 | -2,058 | -1,948 | -1,789 | -1,844 |
| Average capital employed | 10,417 | 6,235 | 6,362 | 7,283 | 5,477 |
| Annualized operating result | 770 | 443 | 708 | 623 | 552 |
| Return on capital employed, % | 7.4 | 7.1 | 11.1 | 8.5 | 10.1 |

RECONCILIATION ALTERNATIVE PERFORMANCE MEASURES - FULL YEAR

| MSEK | 2021 | 2020 | 2019 | 2018 | 2017 |
|--|--------------|--------------|--------------|--------------|--------------|
| Operating result | 580 | 546 | 359 | 459 | 308 |
| Depreciation, amortization and write-downs | 888 | 885 | 927 | 266 | 255 |
| EBITDA | 1,468 | 1,431 | 1,285 | 725 | 563 |
| Operating result | 580 | 546 | 359 | 459 | 308 |
| Amortization of assets identified in conjunction with acquisitions | 61 | 52 | 54 | 64 | 63 |
| EBITA | 641 | 598 | 413 | 523 | 371 |
| Average total assets | 9,741 | 9,198 | 9,677 | 7,792 | 7,154 |
| Average cash and cash equivalents | -815 | -944 | -749 | -595 | -639 |
| Average non-interest-bearing liabilities | -2,127 | -1,912 | -1,808 | -1,799 | -1,532 |
| Average capital employed | 6,799 | 6,342 | 7,120 | 5,398 | 4,983 |
| Operating result | 580 | 546 | 359 | 459 | 308 |
| Return on capital employed, % | 8.5 | 8.6 | 5.0 | 8.5 | 6.2 |

PARENT COMPANY'S FINANCIAL STATEMENTS

INCOME STATEMENTS

| MSEK | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|-------------------------------------|---------------------|------------|---------------|------------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Net sales | 34 | 29 | 11 | 10 | 44 | 39 |
| Operating expenses | -72 | -57 | -24 | -19 | -99 | -83 |
| Operating result | -38 | -27 | -13 | -10 | -55 | -44 |
| Net financial items | -56 | 147 | -35 | 18 | 111 | 314 |
| Result after financial items | -94 | 120 | -47 | 9 | 56 | 270 |
| Income tax | 21 | -7 | 10 | -2 | 22 | -6 |
| Result for the period | -73 | 113 | -38 | 6 | 79 | 264 |

STATEMENTS OF COMPREHENSIVE INCOME

| MSEK | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|--|---------------------|------------|---------------|----------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Result for the period | -73 | 113 | -38 | 6 | 79 | 264 |
| Other comprehensive income | - | - | - | - | - | - |
| Total comprehensive income for the period | -73 | 113 | -38 | 6 | 79 | 264 |

BALANCE SHEETS

| MSEK | 30 Sep. | | 31 Dec. 2021 |
|---|--------------|--------------|--------------|
| | 2022 | 2021 | |
| ASSETS | | | |
| Fixed assets | 5,469 | 4,044 | 5,278 |
| Current assets | 1,027 | 232 | 439 |
| Total assets | 6,496 | 4,276 | 5,717 |
| EQUITY, PROVISIONS AND LIABILITIES | | | |
| Equity | 1,816 | 1,865 | 2,017 |
| Provisions | 2 | 5 | 5 |
| Long-term liabilities | 3,360 | 1,944 | 2,854 |
| Short-term liabilities | 1,319 | 462 | 842 |
| Total equity, provisions and liabilities | 6,496 | 4,276 | 5,717 |

STATEMENTS OF CHANGES IN EQUITY

| MSEK | January - September | | Third quarter | | Last 12 months | Full year 2021 |
|---|---------------------|--------------|---------------|--------------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | | |
| Opening balance | 2,017 | 1,862 | 1,854 | 1,859 | 1,865 | 1,862 |
| Dividend | -127 | -110 | - | - | -127 | -110 |
| Total comprehensive income for the period | -73 | 113 | -38 | 6 | 79 | 264 |
| Closing balance | 1,816 | 1,865 | 1,816 | 1,865 | 1,816 | 2,017 |

FINANCIAL DEFINITIONS

Average number of employees

The number of employees at the end of each month divided number of months.

Average number of shares

Weighted average number of shares outstanding during the period.

Capital employed

Total assets less liquid funds and non-interest bearing liabilities.

Debt/equity ratio

Net debt in relation to reported equity, including non-controlling interests.

Earnings per share

Result for the period attributable to parent company shareholders divided by the average number of shares.

EBIT

Earnings before interest and taxes; operating result.

EBITA

Earnings before interest, taxes and amortization; operating result plus amortization of assets identified in conjunction with acquisitions.

EBITA adjusted

Earnings before interest, taxes and amortization; operating result plus amortization of assets identified in conjunction with acquisitions adjusted for one-off items.

EBITDA

Earnings before interest, taxes, depreciation and amortization; operating result plus depreciation, amortization and write-downs of intangible assets and tangible fixed assets.

Equity ratio

Equity, including non-controlling interests, in relation to total assets.

Interest coverage ratio

Operating result plus interest income divided by interest costs.

Net debt

Interest bearing liabilities less liquid funds.

Operating cash flow

Cash flow from operating activities and investing activities, adjusted for paid taxes and financial items.

Operating margin

Operating result in relation to net sales.

Return on capital employed (ROCE)

Operating result in relation to average capital employed.

Return on equity

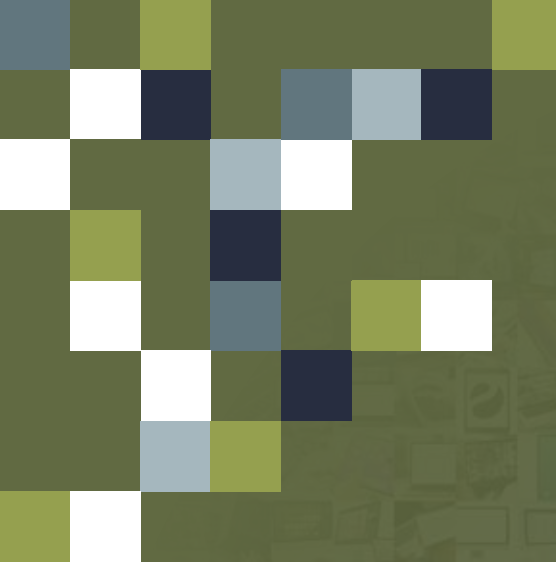
Result for the year in relation to average equity.

Return on total assets

Operating result plus financial income in relation to average total assets.

Printed on
**100%
RECYCLED
PAPER**

For this Quarterly Report, we have used the 100 percent recycled paper Nautilus Classic, which is an uncoated paper quality with an off-white surface. The quality is made from 100 percent recycled fiber raw material.



 *elanders*
GROUP

